Effective Problem-Solving Strategies for Project Managers

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Why are we here? Solutions!

- · Dealing with multiple interest
- Does everyone understand the end result
- Failure is not option
- Communication please
- Responsibilities
- Misunderstandings
- · Let's all get along- Kumbaya



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Expectations

- Webster defines as:
- 1: the act or state of <u>expecting</u>: <u>ANTICIPATION</u> in *expectation* of what would happen
- 2a: something <u>expected</u> not up to expectations expectations for an economic recovery
- b: basis for expecting: <u>ASSURANCE</u> they have every expectation of success
- c: prospects of inheritance usually used in plural
- 3: the state of being expected



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Why Projects Fail



Source: KPMG

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Project Participants

- Owner
- Designer
- Public
- Contractor
- Subcontractor
- Inspector
- Producer/Manufacturer
- Unknown Influences



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Communication

- Essential Meaning of communication
- 1: the act or process of using words, sounds, signs, or behaviors to express or exchange information or to express your ideas, thoughts, feelings, etc., to someone elsehuman communicationnonverbal communicationSee More Examples
- 2formal: a message that is given to someone: a letter, telephone call, etc.
- 3: the ways of sending information to people by using technologyradio/wireless/electronic *communicationsCommunications* is a growing industry.



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Owner



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Owner

- Need
- Dollars
- Public perception
- If Elected Official: got to get reelected



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Designer



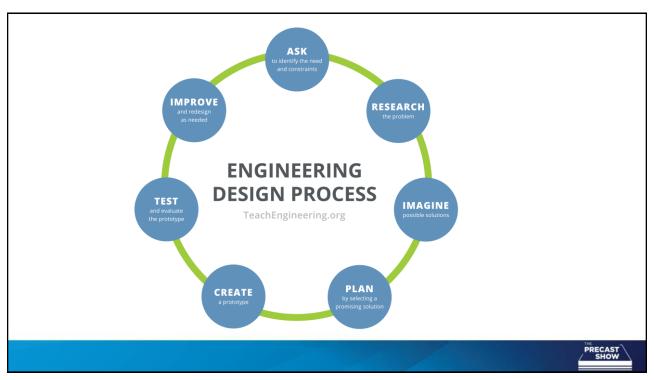
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Designer

- Professional Reputation
- Make money
- Next great project
- Owners Representative

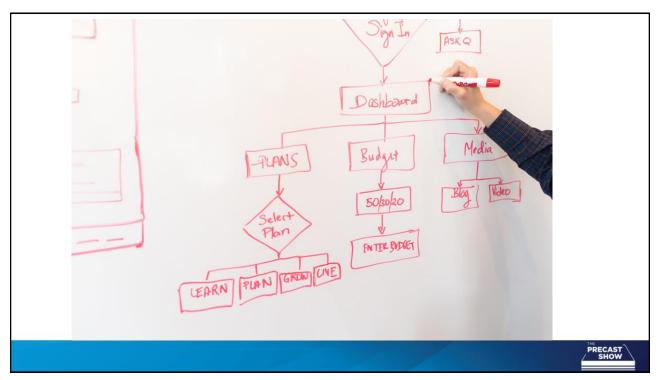


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Public



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Public

- How long is this going to take
- Do we really need it
- How does this improve my life
- What the cost?



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Contractor



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Contractor

- How can I do it better
- Got to make money
- Got to get done
- Has to form a team with all contractors
- Change orders
- Has to keep the owner happy



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Subcontractor



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Subcontractors

- Always waiting on contractor
- Has to able to work with others effectively
- Has to be able to be able to adapt to schedule changes



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Inspector



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Inspector

- Has to be done correctly
- Lives in the specification world
- Multiple pressures from all sides
- Has to be able to communicate effectively
- Owner representative



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Precast Producer

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Precaster/Manufacturer

- Build a quality product
- Schedule to meet project demand
- · Works with Contractor/Subcontractor
- Got to make money
- Last to have input on project design



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The 5 Whys Method



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Define the problem

Why is this happening

Why is That?

Why is That?

Why is That?



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Drycast versus Wetcast



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Unknown Influences

Weather
Location
Difficultly of Project
Timeline –unreasonable?



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Deescalate the Tension

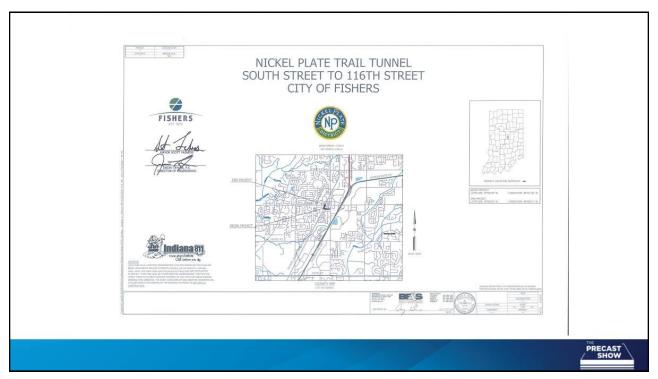
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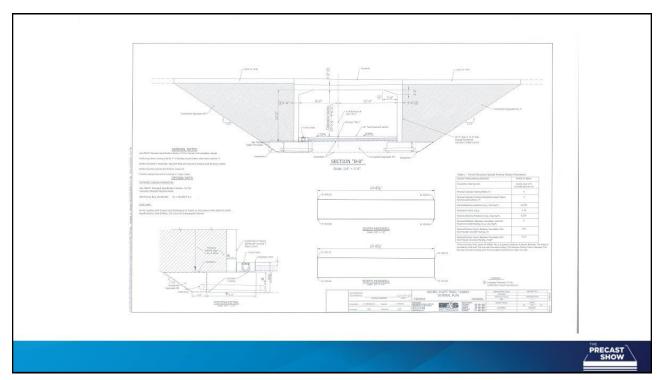
Nickel Plate Tunnel # 1 22' x 10' Skewed 3-Sided Flat Top Culvert



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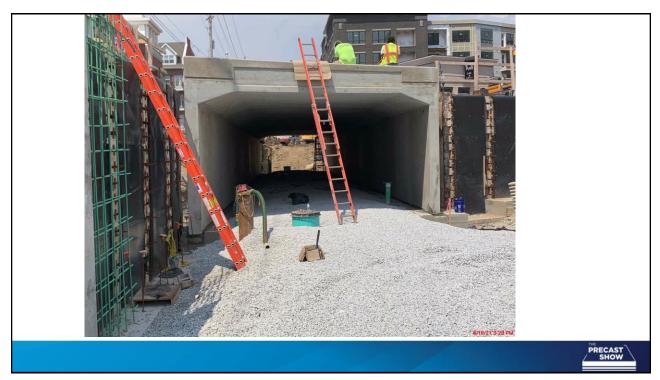


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Box Culvert Headwall Issue



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Let's compare notes!



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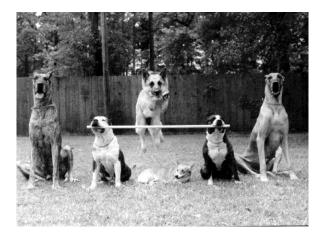
Take A Ways

- Be involved on the front end if possible
- · Communicate concerns immediately
- Be able to communicate effectively
- Be an asset to all parties, not the problem.



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Teamwork, Teamwork, Teamwork





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Thank You.

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